

Project Scope Management: A Practical Guide to Requirements for Engineering, Product, Construction, IT and Enterprise Projects (Best Practices and Advances in Program Management)

By *Jamal Moustafaev*

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Project Scope Management: A Practical Guide to Requirements for Engineering, Product, Construction, IT and Enterprise Projects (Best Practices and Advances in Program Management) By Jamal Moustafaev

Incomplete or missed requirements, omissions, ambiguous product features, lack of user involvement, unrealistic customer expectations, and the proverbial scope creep can result in cost overruns, missed deadlines, poor product quality, and can very well ruin a project. **Project Scope Management: A Practical Guide to Requirements for Engineering, Product, Construction, IT and Enterprise Projects** describes how to elicit, document, and manage requirements to control project scope creep. It also explains how to manage project stakeholders to minimize the risk of an ever-growing list of user requirements.

The book begins by discussing how to collect project requirements and define the project scope. Next, it considers the creation of work breakdown structures and examines the verification and control of the scope. Most of the book is dedicated to explaining how to collect requirements and how to define product and project scope inasmuch as they represent the bulk of the project scope management work undertaken on any project regardless of the industry or the nature of the work involved.

The book maintains a focus on practical and sensible tools and techniques rather than academic theories. It examines five different projects and traces their development from a project scope management perspective—from project initiation to the end of the execution and control phases. The types of projects considered include CRM system implementation, mobile number portability, port upgrade, energy-efficient house design, and airport check-in kiosk software.

After reading this book, you will learn how to create project charters, high-level scope, detailed requirements specifications, requirements management plans, traceability matrices, and a work breakdown structure for the projects covered.

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Editorial Review

Review

The book unites the best practices of scope management from the fields of traditional project management, information technology, software development, engineering, product development, architecture, construction, and multidisciplinary projects. It is based on the most advanced and popular works by prominent authors and contains the latest advances in project scope management. It also concentrates on the hands-on practicality of tools and techniques rather than focusing on their academic prominence. Best of all, Jamal's book is easy to read and uses informal, nonacademic language to explain all the key points.

?R. Max Wideman, P. Eng., FCSCE, FEIC, FICE, FPMI, Vancouver, British Columbia

About the Author

Jamal Moustafaev, MBA, PMP, president and founder of Thinktank Consulting, is an internationally acclaimed expert in the areas of project/portfolio management, project scoping, process improvement, and corporate training. He has completed projects for private sector companies and government organizations in the United States, Canada, Europe, Asia, and the Middle East, including the US Department of Defense (USA), Siemens (Germany), Petronas Oil (Malaysia), and TeliaSonera (Sweden), to name a few.

Moustafaev is a certified Project Management Professional (PMP). He holds an MBA in Finance and a BBA (Finance and Management Science) from Simon Fraser University. In addition to teaching a highly acclaimed Project Management Essentials course at the British Columbia Institute of Technology (Vancouver, Canada), Moustafaev also offers several project and portfolio management corporate seminars through his company:

- Practical Portfolio Management?Selecting and Managing the Right Projects
- Successful Hands-On Management of IT and Software Projects
- Successful Hands-On Management of Modern-Day Projects
- Project Scope Management

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